

1 **Ride-Sharing Efficiency and Level of Service under Alternative Demand, Behavioral and**
2 **Pricing Settings**

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1 ABSTRACT

2 Previous studies examining ride-sharing potential assumed that rides can be shared as long as the
3 incurred delay does not exceed a certain threshold. Conversely, we formulate willingness to share
4 as a compensatory cost function at the individual passenger level. The latter considers trade-offs
5 between delays caused by detours, travel discomfort related to sharing a vehicle and a fare discount
6 associated with a shared ride. Next to finding how these behavioral preferences and the offered
7 discount structure affect the efficiency and level of service of ride-sharing services, the effect of
8 directionality in demand is considered. A graph-based approach is applied to perform an efficient
9 assignment of vehicles to requests. We test the model on an experiment representing an urban
10 context. Our findings suggest that service performance is strongly dependent on users' willingness
11 to share and somewhat less strongly on users' tolerance to delays. Implementation of a ride-sharing
12 service is most successful when directionality in demand is low, while ride-specific discounts can
13 be effective in maximizing societal benefits.

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15 *Keywords:* Ride-sharing, Willingness to share, Delay tolerance, Demand distribution, Pricing

1 INTRODUCTION

2 Developments in communication and information technologies in recent years have led to
3 the rise of real-time and on-demand ride-sharing platforms like UberPool and BlaBlaCar. In May
4 2019, in New York alone nearly 125,000 trips were made using a ride-sharing service (1). Users of
5 such platforms allow other travellers to join their ride, even accepting small detours, which offers
6 opportunities for a more efficient utilization of road space and consequently reduced congestion
7 levels, improved air quality and better traffic safety (2, 3).

8 Whether ride-sharing in practice can live up to these expectations is uncertain. Ride-sharing
9 might for example substitute public transit rather than individual rides, leading to more rather than
10 less vehicle kilometers on the roads. Moreover, the operation of a ride-sharing service may require
11 excessive subsidization to cover for the discounted ride fares, and therefore not be viable. There
12 are several other issues that can prevent a wide-scale adoption of ride-sharing services. Next to
13 delays following from detouring to pick up and drop off other passengers, social issues related
14 to sharing are an important deterrent for potential users. This includes a lack of privacy (4, 5),
15 a feeling of dependence and a fear of having negative social interactions with other users (6, 7).
16 Social discomfort might help explain why in January 2019 only 25% of Uber's rides in New York
17 were made with its ride-sharing service UberPool (1). Also, as ride-sharing efficiency is dependent
18 on the compatibility of trip requests, a ride-sharing trip is not necessarily shared in practice. In fact,
19 a study on the impacts of ride-hailing in Toronto found that in only 18% of all ride-sharing trips, a
20 rider is actually matched to another rider (8).

21 Previous quantitative studies on societal benefits of ride-sharing nevertheless showed promis-
22 ing results. A study by Ma et al. (9) for example stated that if the current fleet of taxis in New York
23 allows for shared rides, while users accept a maximum extra travel time of 5 minutes for their ride,
24 25% more users can be served and 13% of the total vehicle distance can be cut. Another study
25 analyzed ride-sharing based on graph structures ('shareability graphs') and concluded that, given
26 the same setting, 32% of the total current vehicle distance of taxis can become unnecessary (10).
27 When ride-sharing is executed with high-capacity vehicles of up to ten seats, less than one sixth of
28 the size of the current taxi fleet can serve 98% of the original requests with a maximum delay of
29 3.5 minutes per passenger (11). While the previously mentioned studies focused on ride-sharing
30 in New York, Tachet et al. (12) found that ride-sharing potential also exists for cities with a lower
31 density than New York.

32 A common shortcoming of previous ride-sharing studies is that they account for only one
33 of three elements in the complex trade-off that users typically make between a delay, discomfort
34 and a discounted fare when considering a shared ride. Each of these studies simplify ride-sharing
35 choice by considering only a maximum allowed delay, meaning that they implicitly assume that
36 users are principally willing to ride-share even if it gives them no benefit and a (relatively small)
37 delay. Conversely, in this study we explicitly consider a trade-off of travel attributes by accounting
38 for discomfort stemming from sharing and discounted ride fares. The question to be answered is
39 how the operational efficiency of a ride-sharing service and the level of service that it offers to its
40 users depends on the attitudes of potential users towards delays and the presence of co-riders. At
41 the same time, the incorporation of the cost-benefit trade-off at the individual passenger level allows
42 us to derive first implications for the design of an effective discount structure to boost ride-sharing
43 adoption and consequently reduce the total vehicle distance on the road.

44 A final drawback of previous work in this field is that it consists mainly of case-specific
45 analyses. It is largely unknown how the success of a ride-sharing service depends on the environment

1 in which it is implemented, or in other words, in which markets ride-sharing has most potential.
2 This study will focus specifically on the distribution of demand to find how efficiency gains and
3 level of service depend on the extent of directionality in demand.

4 This paper is structured into four parts. Firstly, a detailed description is given of the
5 methodology that was developed. This is followed by a motivation for the design of the numerical
6 experiment. The results for the different scenarios in the experiment are then presented, before stating
7 the main conclusions that can be drawn in relation to the effect of users' behavioral preferences,
8 the spatial distribution of demand and the pricing mechanism on the performance of a ride-sharing
9 service.

10 **METHODOLOGY**

11 In order to simulate the operations of a ride-sharing service and determine the total vehicle
12 movement and service quality, several modelling approaches have been taken in previous research
13 for assigning passenger requests to vehicles. For example, one of the earlier studies considered ride-
14 sharing assignment as a Vehicle Routing Problem (VRP) with time windows (9). Each incoming
15 request was thereby individually allocated to a vehicle using a greedy algorithm. A study by
16 Santi et al. (10) introduced the concept of shareability graphs (SG) to capture the shareability
17 of two requests in a graph structure so that assignment can be performed with traditional graph-
18 solving optimization methods. A follow-up study elaborated on the graph-based approach by the
19 introduction of two more graph structures to allow for grouping of requests and consequently
20 high-capacity ride-sharing (11). A request-group-vehicle (RGV) graph represents memberships
21 of request groups and with which vehicles each request group can be served. In this way, the
22 assignment problem is represented as an Integer Linear Problem (ILP). Finally, agent-based models
23 (ABM) have been used to study ride-sharing before, whereby users and vehicles are modelled as
24 agents that interact (13, 14).

25 Of the different approaches, the RGV-approach is found most suitable given the modeling
26 requirements of this study. First and foremost, it allows to model ride-sharing with more than two
27 passengers per vehicle. Moreover, the assignment can yield an optimal solution. By representing the
28 assignment in a graph form, the problem's computational complexity is minimized, which is useful
29 given our interest in assessing different scenarios in this study. A final upside of the RGV-approach
30 is that its explanatory power is strong with different graphs visualizing some of the main steps in
31 the assignment procedure. As shown by Figure 1, requests are assigned to vehicles at fixed intervals,
32 whereby each iteration consists of nine main steps.

33 **Group-vehicle feasibility**

34 Key to the approach is the way in which is determined whether a specific vehicle v in fleet V , with
35 passengers P_v on-board, can serve a group of pending requests Z . First, the complete set of routes
36 K_v is identified with which v can potentially satisfy Z . Each route $S_v \in K_v$, defined as a sequence of
37 stops, is then checked for feasibility based on a vehicle and a user constraint. The vehicle constraint
38 ensures that v cannot serve Z with route S_v if the vehicle capacity ν is exceeded between any of the
39 stops in S_v , similar to the approach of Alonso-Mora et al. (11).

40 The user constraint in this study is more complex and considers for each individual request
41 r in Z or P_v , as has been explained in the introduction, a trade-off between ride-sharing benefits
42 and costs. The ride-sharing benefit of r consists of the total fare discount and is thus dependent
43 on the discount rate π_r that is applied to the ride fare c_r when a ride is shared. π_r can thereby be

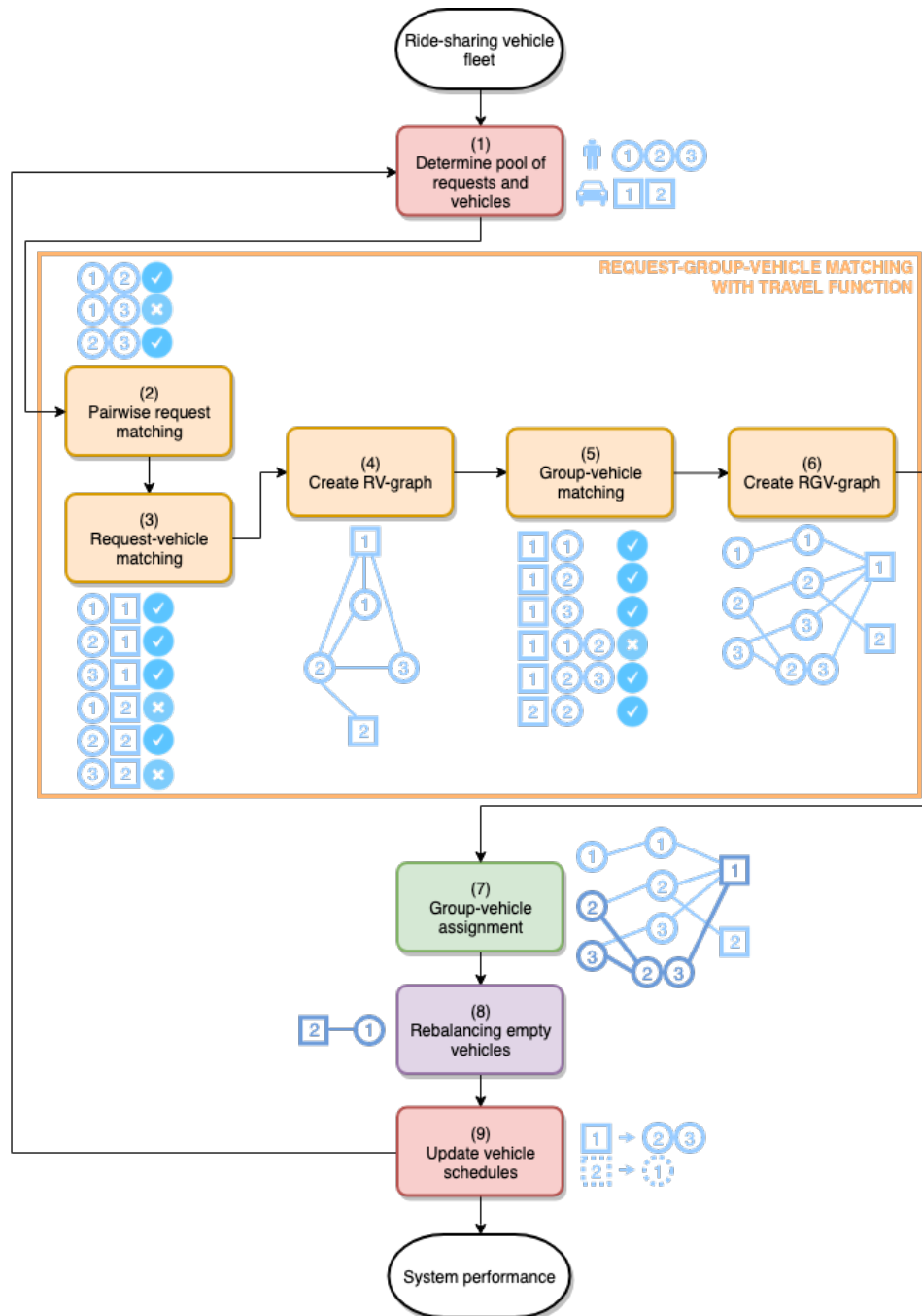


FIGURE 1 Overview of the methodology, including an example (in blue) with three requests and two (empty) vehicles

1 fixed or be inverse with the level of service of the experienced ride. Disbenefits on the other hand
 2 follow from extra travel time and additional discomfort associated with sharing a vehicle. The total
 3 disbenefit of a ride thereby depends on how users perceive both attributes, in this study expressed as
 4 delay aversion β_r and reluctance to share γ_r . These two parameters indicate what fare discount users
 5 require for an hour of delay and for sharing a vehicle with other riders (all other factors being the

1 same), respectively. A variable α_r is added to indicate how much more negatively users experience
 2 the waiting time before pick-up compared to the in-vehicle delay. As in (II), the waiting time of a
 3 request wt_r is calculated as the difference between the time of pick-up t_r^{pu} and time of request t_r^r .
 4 The total delay del_r is the difference between the actual time of drop-off t_r^d and the earliest possible
 5 time of drop-off $t_r^* = t_r^r + tt_{o_r, d_r}$, given an immediate pick-up and a direct route with travel time
 6 tt_{o_r, d_r} between origin o_r and destination d_r . The total net benefit of r is consequently specified as:

$$7 \quad b_r = \pi_r \cdot c_r - (t_r^d - t_r^*) \cdot \beta_r - (t_r^{pu} - t_r^r) \cdot \alpha_r - \gamma_r \quad (1)$$

8 Route S_v is assumed to satisfy the user level of service constraint only if the net benefit b_r of
 9 each request in Z and P_v is positive. If there exists at least one feasible route $S_v \in K_v$ to serve Z , Z
 10 and v form a feasible match.

11 **RGV-matching**

12 The set of available requests for assignment R comprises of rejected requests from the previous
 13 assignment (as long as they can still be served with a direct ride) and incoming requests since the
 14 last assignment. As mentioned earlier, the actual assignment involves the creation of a RGV-graph
 15 to find which group-vehicle combinations are feasible and how the benefit of different combinations
 16 compare. To prevent testing all group-vehicle combinations for feasibility, the process is divided
 17 into three successive matching steps, similar to the approach of Alonso-Mora et al. (II).

18 The purpose of the first of these three steps (step 2 in Figure 1) is to find whether two
 19 requests in R can share a ride, given the most optimal scenario in which there is an empty vehicle at
 20 the location of one of those requests, based on the procedure described in the previous subsection.
 21 By checking the match of all request pairs in R , the set of potentially feasible request groups G can
 22 be significantly reduced. The next step (step 3 in Figure 1) checks whether a vehicle $v \in V$ can serve
 23 a single request $r \in R$ given its current location and available seats. The result of both steps can be
 24 combined and stored in a RV-graph (step 4) with edges indicating that two requests, or a request
 25 and a vehicle, match. Each clique in the RV-graph represents a potentially feasible group-vehicle
 26 combination. Step 5 checks whether a feasible route S_v to satisfy a group-vehicle combination
 27 within user and capacity constraints actually exists. The RGV-graph consists of nodes representing
 28 the set of available requests R , the set of feasible request groups G and the set of vehicles V . Each
 29 edge between a request $r \in R$ and a request group $g \in G$ has a label a_{rg} indicating whether r is part
 30 of g ($a_{rg} = 1$) or not ($a_{rg} = 0$), and each edge between a request group $g \in G$ and vehicle $v \in V$ has
 31 a label b_{gv} indicating the sum of benefits of all requests in g and passengers in P_v for the optimal
 32 route S_v^* . If a group-vehicle combination $g - v$ is not feasible, b_{gv} is assigned a very large penalty
 33 (so-called big M), to ensure that this combination is not chosen during the assignment.

34 **Assignment**

35 In this part of the procedure (step 7 in Figure 1), requests are assigned to vehicles based on the
 36 RGV-graph. The group-vehicle assignment is treated as an Integer Linear Problem (ILP) with
 37 binary decision variables x_{gv} indicating whether a group-vehicle combination with total benefit b_{gv}
 38 is chosen or not. The ILP is defined as follows:

$$1 \quad \max \quad \sum_{g \in G} \sum_{v \in V} (b_{gv} + \sqrt{M} \cdot \sum_{r \in R} a_{rg}) \cdot x_{gv} \quad (2)$$

$$2 \quad \text{s.t.} \quad \sum_{g \in G} x_{gv} \leq 1, \forall v \in V \quad (3)$$

$$3 \quad \sum_{g \in G} \sum_{v \in V} a_{rg} \cdot x_{gv} \leq 1, \forall r \in R \quad (4)$$

$$4 \quad x_{gv} = [0, 1], \forall g \in G, v \in V \quad (5)$$

5 The objective function (Equation 2) aims at a maximum total benefit for accepted requests
6 and passengers, but prioritizes the acceptance of a maximum number of requests by adding a very
7 large reward for each request r in an assigned request group g . The sum of those rewards should,
8 however, never be so large that it can overpass the big M penalty assigned to infeasible group-vehicle
9 combinations in the objective function. Therefore, the reward per request group is set to \sqrt{M} . The
10 total benefit of a group-vehicle combination $g - v$ thus consists of the summed net benefit for all
11 requests and passengers in this group plus a large reward \sqrt{M} for each request that is part of this
12 group.

13 The Integer Linear Problem contains three types of constraints guaranteeing respectively a
14 maximum assignment of one request group g to each vehicle v (Equation 3), that each request r is
15 not part of multiple assigned request groups in G (Equation 4), and that each decision variable is
16 binary (Equation 5).

17 **Rebalancing**

18 Unassigned vehicles are assigned to move in the direction of unassigned requests to anticipate on
19 new requests appearing in areas that currently have undersupply (step 8 in Figure 1). In this study,
20 the rebalancing procedure of Alonso-Mora et al. (11) is used. Its objective is to minimize the total
21 empty vehicle rebalancing distance while ensuring a maximum number of vehicles to be assigned
22 to rebalance.

23 After vehicles are assigned to pick-up requests, rebalance or remain idle, vehicle schedules
24 are updated and the next assignment phase is prepared (step 9).

25 **KPIs**

26 The performance of a ride-sharing service is measured using several Key Performance Indicators
27 (KPIs) capturing both its level of service (LoS) towards users and its operational efficiency for
28 authorities and service providers. If ride-sharing users value the same aspects as public transit users
29 (15–19), the most important indicators for service quality are reliability, comfort, travel time and
30 fare level. Ride fares in this case are not considered as KPI, since they are directly dependent on π_r
31 and are thus model input. The main LoS KPIs in this study include the acceptance rate (i.e. the
32 percentage of fulfilled requests out of the total demand, thereby an indicator for reliability), the
33 delay as percentage of the direct travel time (indicating travel time), the average number of stops per
34 passenger, and the share of passenger time with a specific number of co-riders on-board (indicating
35 comfort).

36 An authority on the other hand will be most interested in the share of the vehicle distance that
37 can be reduced with ride-sharing. A suitable KPI to express distance efficiency is the gross effective
38 vehicle transportation distance ratio, which is defined as the sum of the shortest OD-distance of

1 accepted requests (= 'effective vehicle distance') divided by the total vehicle movement distance
2 (20). The total vehicle movement distance (or vehicle mileage) consists of the transportation
3 distance (the vehicle distance with at least one passenger on-board), the deadheading distance
4 (the total empty vehicle distance to pick-up a new request) and the empty vehicle rebalancing
5 distance. Also, a net effective vehicle transportation distance ratio is defined. This ratio accounts
6 for the fact that the summed shortest distance of accepted requests, which represents the distance
7 needed when sharing is not allowed, excludes deadheading. For a more fair comparison, the
8 deadheading distance is therefore subtracted from the total vehicle movement in the net effective
9 vehicle transportation distance ratio. For operators, the average vehicle occupancy while a vehicle
10 is transporting passengers is an important efficiency KPI.

11 **Implementation**

12 The simulation model is implemented in Python, using the open-source library Numpy to enable
13 efficient operations of large data structures in the model, such as creating and storing the edges
14 of RGV-graphs when many requests and vehicles are considered. The Networkx package is used
15 to compute the shortest path between a pair of locations in the road network, after which the
16 corresponding travel time is stored in a look-up table. The optimization problems that are part of the
17 group-vehicle assignment and rebalancing procedure are solved using the MOSEK Optimizer API.

18 **EXPERIMENTAL DESIGN**

19 An experiment is constructed to test the effect of users' behavioral preferences, the dis-
20 counting policy and the spatial distribution of demand on ride-sharing performance in an urban
21 context.

22 **Set-up**

23 The assumed grid network consists of 121 nodes with a link distance of 500 meters, thereby leading
24 to a maximum trip distance of 10 kilometers and a surface area of 25 km², comparable to the area
25 inside the Ring Road of Amsterdam or the Inner Ring of Berlin. The intermediate stop distance is
26 relatively large, whereby we implicitly assume that vehicles cannot stop at all road intersections and
27 users are willing to walk to a stop. The assumed speed on the roads is slightly higher than in an
28 average European city (21): 36 km/h.

29 The total demand for trips is set to 1,210 requests per hour, an average of 10 requests per
30 hour per node. The way trips are distributed over the network is scenario-specific, but in all cases
31 trips with a ride distance of 2 kilometers or shorter are excluded, as such rides are uncommon (22) as
32 well as undesirable in the context of a ride-sharing service. A gravity model (23) is applied to create
33 a list of origin-destination pairs. Each such request r gets assigned a request time t_r' by sampling
34 from an exponential distribution based on the expected interval λ between two requests with a
35 specific OD-combination, which follows, again, from the (scenario-specific) demand distribution.

36 The fleet of the investigated ride-sharing service consists of 150 vehicles with capacity
37 $v = 3$, initially evenly distributed over the network. Ride fares are set based on the regulated
38 maximum taxi fares for the city of Amsterdam in 2019: a base fee of €3 and a kilometer fee of €2
39 (24).

40 For efficiency purposes, the total duration of the simulation is limited to two hours, with
41 request groups being assigned to vehicles every minute (120 times in total). An additional warm-up
42 period of 15 minutes applies to minimize the impact of each of the starting conditions.

1 Scenarios

2 The effect of delay and waiting time aversion is tested by trying five different values for β_r (with
 3 α_r in this experiment set to half β_r). Delay aversion might be best compared to the value of travel
 4 time reliability (VOR) in public transit. Since a study on travel time reliability for commuters in
 5 Barcelona (25) found a VOR of €34.4/h and a similar study for Australia (26) concluded a mean
 6 value of approximately €33/h, the base value for β_r assumed in this study is €30/h. The effect of β_r
 7 is tested by trying both values higher and lower than €30/h (as specified in scenarios 1-5 in Table 1).
 8 As little is known in literature about the reluctance to share a vehicle with co-riders (γ_r), a relatively
 9 large range of values is tested in the numerical experiment: from €1 to €5 (scenarios 1 and 6-9 in
 10 Table 1). In all of the other scenarios, a median value of $\gamma_r = €3$ is assumed.

TABLE 1 Scenario design ($\alpha_r = 0.5 \cdot \beta_r$)

#	Demand	β_r (€/h)	γ_r (€)	π_r (%)	Acronym
1	Uniform	30	3	50	U_30_3_50
2	Uniform	18	3	50	U_18_3_50
3	Uniform	24	3	50	U_24_3_50
4	Uniform	36	3	50	U_36_3_50
5	Uniform	42	3	50	U_42_3_50
6	Uniform	30	1	50	U_30_1_50
7	Uniform	30	2	50	U_30_2_50
8	Uniform	30	4	50	U_30_4_50
9	Uniform	30	5	50	U_30_5_50
10	Uniform	30	5	$50 + 7.5 \cdot n^{pax}$	U_30_5_D
11	Moderately directed	30	5	50	MD_30_5_50
12	Strongly directed	30	5	50	SD_30_5_50

11 Two scenarios (1 and 10 in Table 1) have been designed to test the effect of the pricing
 12 mechanism. The first of the two scenarios (or in fact all scenarios except 10) assumes a fixed 50%
 13 discount for all ride-sharing rides, independent of whether sharing actually occurred throughout
 14 the ride. In the alternative scenario, a similar discount of 50% is given to a user if he or she ends
 15 up being served privately (whereby the discount is basically a compensation for the risk of having
 16 to share), and an additional 7.5% discount is given for each co-rider n^{pax} in the vehicle during the
 17 busiest part of the ride.

18 The effect of directionality in demand is tested using three different scenarios. In the base
 19 scenario (1 in Table 1) demand is perfectly uniform, with equal production and attraction in each of
 20 the nodes. The other two scenarios (11 and 12 in Table 1) represent an increasingly concentrated
 21 demand pattern, with more production in the outer nodes of the network and more attraction in the
 22 central nodes, intended to mimic a morning peak pattern.

23 RESULTS

24 This section shows the effect of the preferences of potential ride-sharing users, the applied
 25 discount structure and the demand distribution on the level of service and efficiency of a ride-sharing
 26 service. The comprehensive list of KPI values is presented in Tables 2 (level of service) and
 27 3 (efficiency). The three subsections that follow each go into detail on the effect of one of the

1 investigated variables.

TABLE 2 Level of service KPI values for each scenario

Scenario	Acceptance rate	Average total delay per passenger (s)	Average waiting time per passenger (s)	Average in-vehicle delay per passenger (s)	Average passenger ratio delay / direct travel time	Average number of stops per passenger	Ratio of passenger time with 0 co-riders	Ratio of passenger time with 1 co-rider	Ratio of passenger time with 2 co-riders
U_30_3_50	76%	126.8	92.1	34.7	30%	0.95	50%	32%	18%
U_18_3_50	88%	200.5	122.4	78.1	49%	1.56	31%	33%	36%
U_24_3_50	81%	158.5	103.6	55.0	37%	1.24	40%	35%	25%
U_36_3_50	70%	106.2	84.8	21.4	25%	0.79	58%	31%	11%
U_42_3_50	64%	93.2	77.1	16.0	21%	0.67	63%	29%	8%
U_30_1_50	99%	219.5	138.2	81.3	61%	1.83	25%	38%	37%
U_30_2_50	98%	169.6	114.0	55.6	45%	1.40	35%	37%	28%
U_30_4_50	46%	102.7	82.9	19.8	21%	0.66	64%	27%	9%
U_30_5_50	25%	88.0	74.7	13.2	15%	0.39	76%	21%	3%
U_30_3_D	82%	221.7	118.7	103.0	54%	1.97	23%	32%	45%
MD_30_3_50	68%	117.7	92.5	25.1	29%	0.79	56%	30%	14%
SD_30_3_50	63%	130.7	106.5	24.2	32%	0.80	53%	33%	14%

TABLE 3 Efficiency KPI values for each scenario

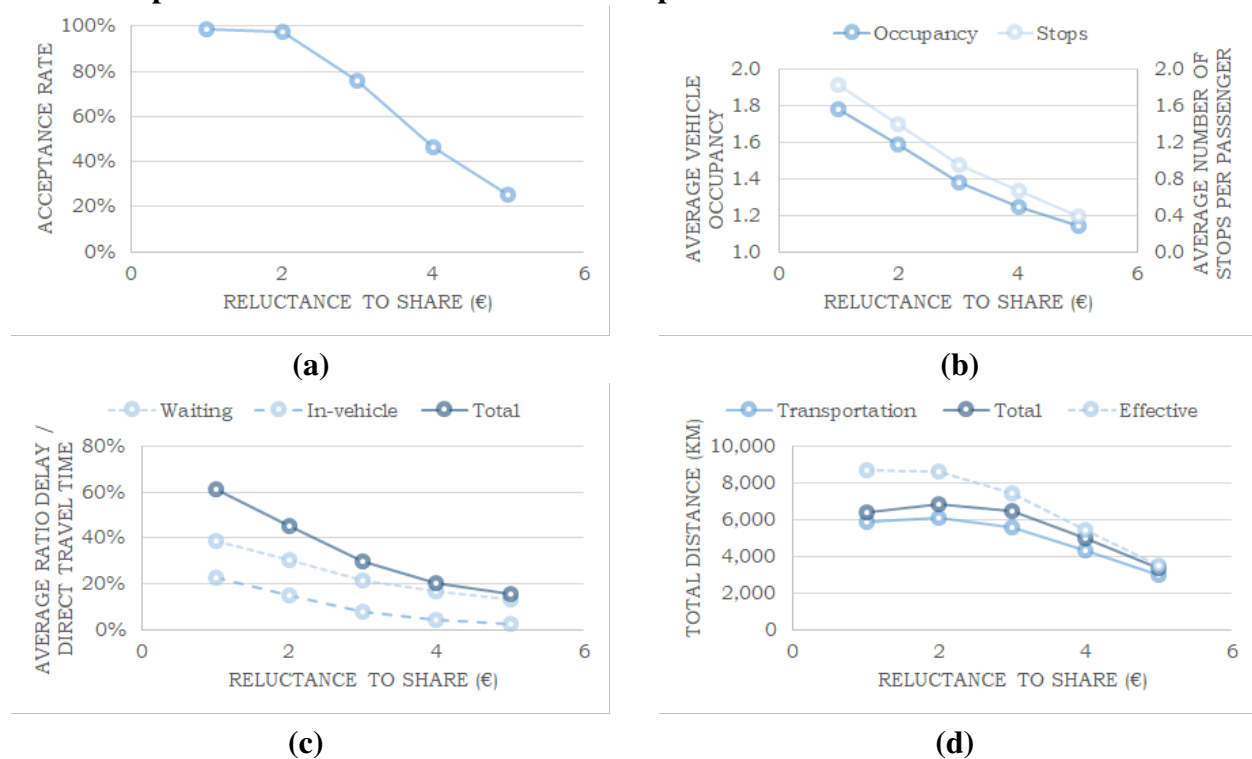
Scenario	Total vehicle movement distance (km)	Total vehicle transportation distance (km)	Total deadheading distance (km)	Total rebalancing distance (km)	Gross effective vehicle transportation distance ratio	Net effective vehicle transportation distance ratio	Empty vehicle rebalancing distance ratio	Average vehicle occupancy	Ratio of non-empty vehicle time with occupancy 1	Ratio of non-empty vehicle time with occupancy 2	Ratio of non-empty vehicle time with occupancy 3
U_30_3_50	6,488	5,588	900	156	1.15	1.34	0.173	1.38	70%	22%	8%
U_18_3_50	6,357	5,690	667	78	1.27	1.42	0.117	1.68	52%	28%	20%
U_24_3_50	6,456	5,657	799	133	1.21	1.38	0.166	1.52	61%	26%	13%
U_36_3_50	6,350	5,453	898	156	1.12	1.30	0.174	1.30	75%	20%	5%
U_42_3_50	6,142	5,218	925	187	1.09	1.28	0.202	1.24	79%	18%	3%
U_30_1_50	6,389	5,867	522	9	1.36	1.48	0.017	1.78	44%	34%	22%
U_30_2_50	6,853	6,133	720	56	1.26	1.41	0.077	1.59	56%	30%	15%
U_30_4_50	4,966	4,330	636	106	1.10	1.26	0.167	1.24	79%	17%	4%
U_30_5_50	3,321	2,958	364	37	1.05	1.18	0.102	1.14	87%	12%	1%
U_30_3_D	5,687	5,186	501	125	1.35	1.48	0.249	1.85	43%	29%	28%
MD_30_3_50	6,000	4,829	1,171	393	1.06	1.31	0.335	1.32	74%	20%	6%
SD_30_3_50	6,288	4,552	1,736	910	0.95	1.31	0.524	1.35	72%	22%	6%

1 Effect of behavioral preferences

2 The acceptance rate (Figure 2a) is found to increase when reluctance to share γ_r decreases, from
 3 25.4% when $\gamma_r = \text{€}5$ to nearly 100% when $\gamma_r = \text{€}1$. The increase is approximately linear until
 4 the great majority of requests is accepted. The average vehicle occupancy (Figure 2b) increases
 5 more than linearly when γ_r decreases, as well as passengers' waiting time and in-vehicle delay
 6 (Figure 2c). It is found that rides are hardly shared (i.e. the average vehicle occupancy is 1.14)
 7 if users are very sensitive to sharing with other passengers, meaning that the average in-vehicle
 8 delay is close to zero. In such a scenario, the operational efficiency in terms of the number of
 9 effective passenger kilometers per vehicle kilometer is as low as 1.05. This ratio is found to increase
 10 approximately linearly with an increase in the willingness to share. It can be explained by the
 11 finding that the total effective vehicle distance (due to more requests served) increases more than
 12 the total vehicle movement distance when users are more flexible (Figure 2d), as a result of a more
 13 efficient assignment of vehicles to requests. Also, deadheading is found to be relatively uncommon
 14 when users' sharing tolerance is high, as new requests can be picked-up by vehicles on their way to
 15 drop off other passengers. If $\gamma_r = \text{€}1$ for example, the average effective passenger distance per total
 16 vehicle kilometer in the system (including transportation and deadheading) rises to 1.36 kilometer.

17 When considering the effect of delay aversion β_r instead of reluctance to share γ_r , similar,
 18 albeit less pronounced results are found. The acceptance rate, for example, does not exceed 90% in
 19 any of the scenarios. Evidently, the level of service and operational efficiency are more sensitive to
 20 the tested values of the willingness to share, γ_r , than to those of the delay aversion, β_r .

FIGURE 2 Effect of reluctance to share γ_r on (a) acceptance rate, (b) vehicle occupancy and number of intermediate stops, (c) average passenger delay, and (d) total vehicle movement, total transportation distance and effective transportation distance

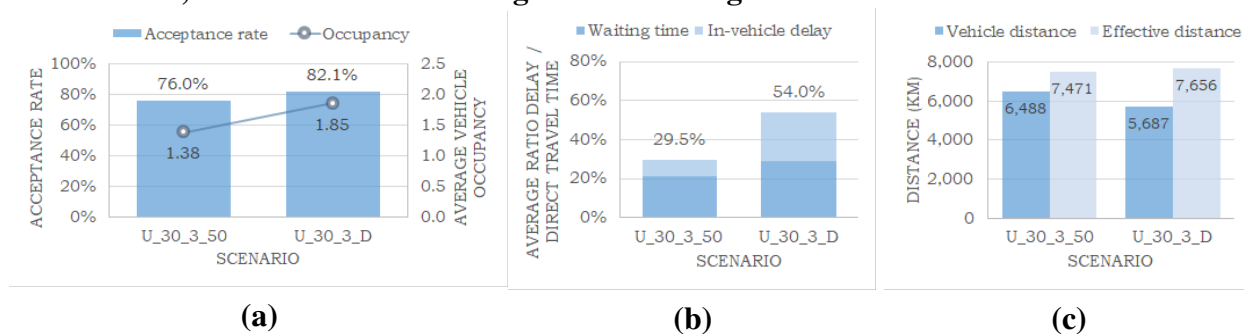


1 Effect of discount mechanism

2 As expected, when users receive an additional 7.5% discount per co-rider they share the busiest part
 3 of their ride with ($U_30_3_D$), the average vehicle occupancy increases quite dramatically (from
 4 1.38 to 1.85, as shown by Figure 3a), and a similar increase is found in the passenger time in a
 5 full vehicle (from 17,7% to 45.1% of the total passenger time). By utilizing the available vehicle
 6 capacity more efficiently, the acceptance rate (also Figure 3a) increases from 76.0% to 82.1%,
 7 although at the cost of a higher average delay (Figure 3b). A higher vehicle occupancy will burden
 8 passengers with larger detours and consequently an in-vehicle delay more than three times as high as
 9 when no additional discount is offered (25.1% vs 8.1% of the direct travel time). Also, the average
 10 waiting time of requests is marginally higher in the scenario with an occupancy-dependent discount,
 11 with pick-ups being complicated by the fact that many vehicles are driving around fully occupied.

12 The (gross) effective vehicle transportation distance ratio increases from 1.15 ($U_30_3_50$)
 13 to 1.35 when an additional 7.5% discount is awarded per co-rider ($U_30_3_D$). In combination
 14 with a higher acceptance rate, relatively large distance savings (Figure 3c) can thus be achieved
 15 with an additional occupancy-dependent discount. The distance that a ride-sharing service can save
 16 originates not only from more efficient transportation of requests (the transportation distance drops
 17 from 5,588 to 4,829 kilometers) but also from a reduction of the deadheading distance to access
 18 new requests (from 900 to 501 kilometers), as requests are being picked-up by non-empty vehicles
 19 on their way to drop off other passengers.

FIGURE 3 Effect of discount structure on (a) acceptance rate and average vehicle occupancy, (b) average passenger delay, and (c) total vehicle movement distance and effective transportation distance; the difference indicating distance savings



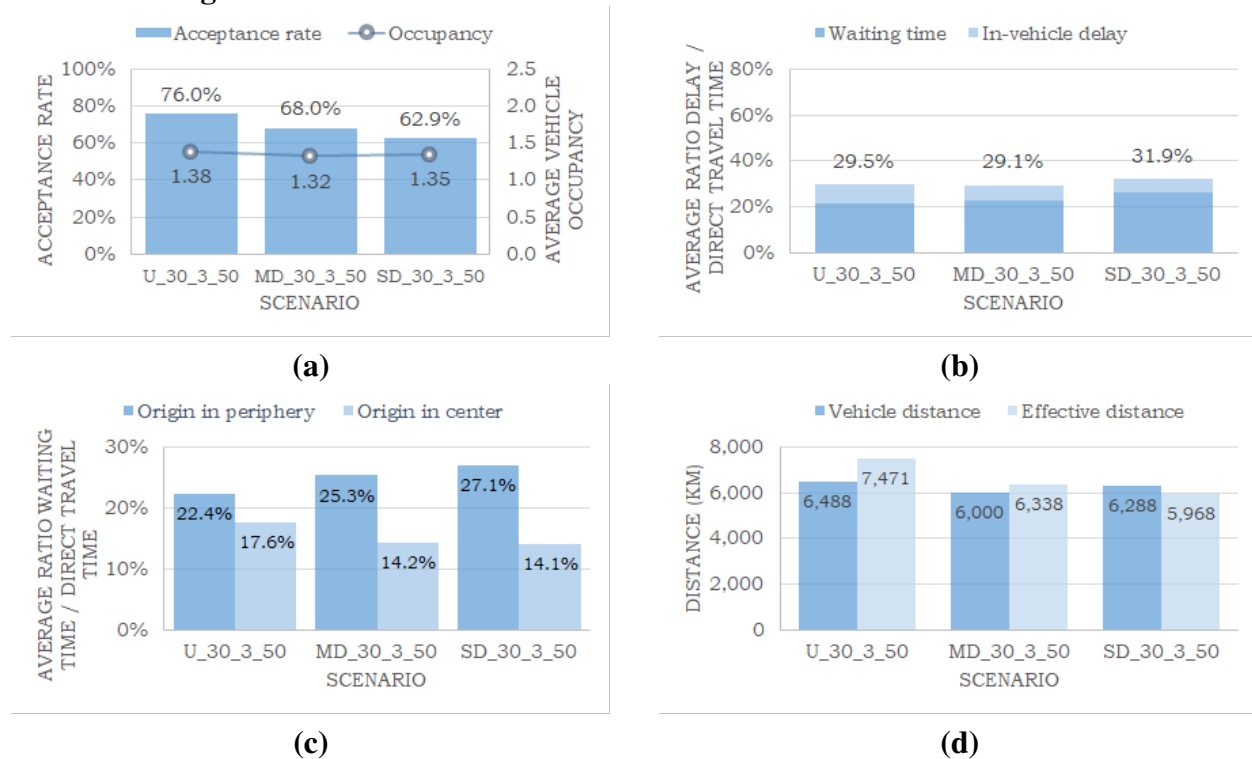
20 Effect of demand distribution

21 More directionality in demand leads to more requests being rejected by the ride-sharing service
 22 (37.1% when demand is strongly directed versus 24.0% when demand is perfectly uniform, as
 23 shown by Figure 4a). If demand is perfectly uniform, the average vehicle occupancy of vehicles in
 24 revenue mode (also Figure 4a) is 1.38 and the average passenger delay (Figure 4b) is 29.5% of the
 25 direct travel time. The drop in the number of accepted requests when there is a moderate level of
 26 direction in demand leads to a drop in the vehicle occupancy (1.32) and average delay (29.1% of
 27 direct travel time). If the level of direction increases further however, the average delay starts to
 28 increase again, to 31.9% of the direct travel time in a scenario where demand is strongly directed.
 29 With a larger spatial inequality in pick-ups and drop-offs, average waiting times are relatively
 30 short in the center, where attraction exceeds production (Figure 4c), compared to the nodes in the
 31 periphery of the network. Since only the minority of requests originates here, the average waiting

1 time is mainly determined by requests originating outside the center, where production exceeds
 2 attraction. In these nodes, the average waiting time is nearly twice as high (27.1% versus 14.1%).

3 Deadheading to solve inequality in supply and demand is responsible for 27.6% of all
 4 vehicle kilometers in a scenario in which demand is strongly directed, compared to only 13.9% of
 5 the mileage when demand is uniform. The effective passenger kilometers per ride-sharing vehicle
 6 kilometer in respective scenarios are 0.95 and 1.15, meaning that when directionality in demand is
 7 high, the total vehicle distance can be longer than the effective transportation distance (Figure 4d).

FIGURE 4 Effect of directionality in demand on (a) acceptance rate and average vehicle occupancy, (b) average passenger delay, (c) location-based average waiting time, and (d) total vehicle movement distance and effective transportation distance; the difference indicating distance savings



8 Computational complexity

9 With run times of approximately five hours using a single-core 2.30GHz processor, the scenarios
 10 with lowest delay aversion β_r and lowest reluctance to share γ_r are, by far, most computationally
 11 complex. This concerns scenarios where requests can be satisfied with large detours, meaning
 12 that large request groups are potentially feasible, hence increasing the solution space. It requires
 13 significant computational time to test those as the set of possible routes to satisfy such groups is
 14 significantly (i.e. more than exponentially) larger than for small request groups. An occupancy-
 15 dependent additional discount ($U_{30_3_D}$) is also favorable for the feasibility of large request
 16 groups, and consequently the computational complexity of this scenario is also relatively high
 17 compared to most other scenarios (i.e. a run time of nearly one hour with the same processor).

1 CONCLUSIONS

2 This work is the first study to consider ride-sharing potential while accounting for the
3 trade-off that users are faced with when presented with the option of ride-sharing. Previous studies,
4 such as Santi et al. (10) and Alonso-Mora et al. (11), assumed that all users are potentially willing
5 to ride-share as long as their waiting time and total delay do not exceed a certain threshold. This is
6 not very realistic as taxi users have no reason to share their ride (and accept a delay) when they do
7 not get a benefit in return. Therefore, in this study the choice to ride-share considers the trade-off of
8 ride-sharing disbenefits with a discounted ride fare. The assumption is that users will only switch
9 to a ride-sharing service if such a choice gives them a net positive utility over a conventional taxi
10 or ride-hailing ride. Also, this work accounts for the fact that sharing a vehicle with strangers
11 induces a disutility, which in literature has been found to be one of the main barriers for a successful
12 implementation of ride-sharing services.

13 Our results show that both users' tolerance to delays and willingness to share a vehicle
14 with co-riders can have a large impact on ride-sharing potential. Depending on the tolerance of
15 users towards sharing their ride and experiencing delays caused by detours, the acceptance rate of a
16 ride-sharing service varied between 25.4% and 98.8%, the average delay between 15.2% and 61.3%
17 of the direct travel time, and the gross effective vehicle transportation distance ratio between 0.95
18 and 1.36.

19 Furthermore, this study has shown that the design of a ride-sharing service, such as its
20 pricing structure, can potentially significantly affect the expected societal benefits and service
21 quality. A relatively small additional discount of 7.5% per co-rider with whom a user shares their
22 ride at maximum occupancy, on top of the standard 50% discount assumed throughout this research,
23 can more than double the total reduction in vehicle kilometers. At the same time, the percentage of
24 rejected requests drops from 24.0% to 17.9% if such a discount policy is implemented. In return for
25 a discount, users are on average burdened with an extra travel time of 24.5% of the direct travel
26 time. Hence, the pricing structure of alternative scenarios can have substantial consequences for
27 both service performance and related externalities.

28 This study also shows that the potential of a ride-sharing system can be greatly dependent
29 on external variables, such as the spatial distribution of demand. Demand in reality is likely to
30 be at least somewhat concentrated due to spatial clustering of activities like work, residency and
31 shopping. This study shows for example that, when most requests are directed towards the center of
32 the grid, typical for a morning peak, the performance of a ride-sharing system is relatively poor,
33 both in terms of the level of service and efficiency. In such a case, only 62.9% of all requests can
34 be served, compared to 76.0% when demand is perfectly uniform. The (gross) effective vehicle
35 transportation distance ratio can even drop below 1 when the directionality in demand is high. Level
36 of service of ride-sharing users is then found to be low too, following from long waiting times
37 before pick-up and consequently a relatively large average total delay of 31.9% of the direct travel
38 time. To summarize, we found that directionality in demand negatively affects both level of service
39 and operational efficiency of ride-sharing services.

40 When representing the choice whether to ride-share or not as a compensatory function
41 between travel attributes (travel time, ride fare and number of co-riders), the potential for reducing
42 the total vehicle mileage is found to be relatively limited. At most 27% of the vehicle kilometers
43 in the network can be removed, which is attained when users have a relatively high willingness to
44 share (i.e. they are willing to pay no more than 1 euro to upgrade a shared ride to an individual one,
45 assuming no change in travel time). In a few scenarios in this study, a ride-sharing system was even

1 found to result in more vehicle kilometers than an equivalent system offering only individual rides
2 would. The above findings suggest that the efficiency benefits of ride-sharing services have been
3 overestimated in previous research. For comparison, a study on ride-sharing in New York by Santi
4 et al. (10) found a 40% reduction in total vehicle mileage.

5 There are other potentially relevant attributes of which the effect can be investigated, besides
6 the ones considered in this work. Future research can focus for example on the effect of fleet
7 properties (capacity and fleet size), the effect of the fares of alternative (single-rider) services,
8 test a more complex discounting mechanism than the one assumed here, or investigate external
9 variables like the number of stop locations in the network. The developed model can also be used
10 to investigate ride-sharing with a fleet of autonomous vehicles, for which it would be especially
11 relevant to find how willingness to share depends on the presence or absence of a driver. Also, it
12 might be interesting to find whether ride-sharing efficiency can be improved by rejecting requests
13 that negatively affect ride-sharing performance on a system level, such as requests that are destined
14 for a location far away from where new demand is expected. Moreover, the validity of ride-sharing
15 studies can be improved by the incorporation of mode choice, whereby passengers can choose to
16 opt for the ride-sharing service or travel using other means. Finally, future research can address the
17 equity of users in a ride-sharing setting, as users in remote areas are potentially more likely to be
18 rejected by a ride-sharing service, which negatively affects their accessibility compared to other
19 users.

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24 **CONTRIBUTION**

25 The authors confirm contribution to the paper as follows: study conception and design; de Ruijter,
26 Cats; analysis and interpretation of results: de Ruijter, Cats; draft manuscript preparation: de Ruijter,
27 Cats. All authors reviewed the results and approved the final version of the manuscript.

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